

**Bruce A. Measure**  
Chair  
Montana

**Rhonda Whiting**  
Montana

**W. Bill Booth**  
Idaho

**James A. Yost**  
Idaho



**Joan M. Dukes**  
Vice-Chair  
Oregon

**Bill Bradbury**  
Oregon

**Tom Karier**  
Washington

**Phil Rockefeller**  
Washington

January 4, 2012

## MEMORANDUM

**TO:** Council

**FROM:** Ken Corum

**SUBJECT:** Bonneville's Technology Innovation Initiative

Bonneville's Technology Innovation Initiative supports research targeted at technology with potential to help Bonneville meet its customers' power needs and its environmental responsibilities. The Initiative supports research across a broad range of topics, from generation through transmission and distribution to electricity-consuming equipment in customers' homes (see <http://www.bpa.gov/corporate/business/innovation/projects.cfm> for a list and descriptions of Bonneville's fiscal year 2011 research portfolio). The Council has an interest in a number of the projects supported by the Technology Innovation Initiative, and recently contributed to one of them, a pilot program testing the feasibility of using electric water heating, electric space heating, and refrigerated warehouse loads to help integrate the increasing amounts of variable generation in Bonneville's balancing area. The description of the Technology Innovation Initiative from Bonneville's web site is attached.

Terry Oliver is Bonneville's Chief Technology Innovation Officer, and he will describe the initiative, some of the projects that are ongoing, and the process for choosing which projects Bonneville supports.

Attachments

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# Technology Innovation

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One key to BPA's success is making a firm connection with the business and technology challenges facing the utility industry. Technology roadmaps capture the logic and business framework for research and development. The roadmaps describe the specific BPA-related factors driving technology needs and identify the areas offering the greatest potential. BPA's Technology Innovation uses a cross agency Council of executives and technologists to guide its research and development efforts.

BPA's Technology Innovation initiative has an annual cycle of portfolio funding based on strategic needs identified in the agency's technology roadmaps. In February, all projects in the portfolio are reviewed by the Council, and then in March a solicitation is open for new projects. The solicitation is open from March to May. Technical reviews of the proposals occur in June. In July, the Council selects the projects for inclusion in the following fiscal year's portfolio. BPA's technology innovation projects constitute a portfolio of near-, medium-, and long-term projects, and, as a portfolio, are expected to produce direct financial benefits to BPA, and through BPA, deliver value to the Pacific Northwest electric system.

Contact us at [Technology Innovation](#)

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## BPA Technology Innovation

A disciplined approach to research portfolio management that leads to BPA applications that deliver value, reduce costs or increase revenues, and maintain low rates and reliable power for the region.



## Ductless Heat Pumps

- § Heat Pump technology assessment capability
- § Installed more than 4,800 ductless heat pumps into homes in the Pacific Northwest
- § Success resulted in expansion of program for small business applications
- § Provides future savings to BPA

Value Delivered =  
\$Millions in Least Cost Energy



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## Seismic

- § Reduce the seismic acceleration by: 50% for 500 kV equipment; 30% for 230 kV and 115 kV equipment & 10% for 69 kV equipment
- § Created tools for equipment designers to validate models of seismic mechanics & perform representative analysis and design approach



Value Delivered = \$ Hundreds of Millions  
Faster System Restoration

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## Conductor Shunt

- § 20 mile Ross-Lexington upgrade
- § Increased capacity with “splice shunts” instead of new wire
- § Half outage time
- § One BPA crew vs. multiple
- § \$4 million direct savings first application
- § Multiple applications in progress and pending

Value Delivered = \$Millions in First Cost Savings

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## Synchrophasors

- § SCADA @ BPA = 2 seconds
- § Synchrophasors = 60 / second (120 times faster)
- § Now - sleuth grid issues (looking backward)
- § Soon - control functions for reliability
- § Mid-term - oscillation damping
- § Long-term - additional Pacific Intertie throughput

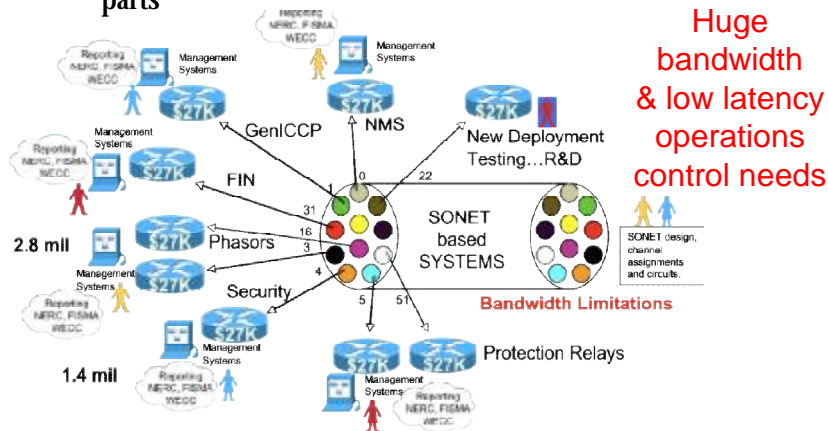


Value Potential = \$Hundreds of Millions  
Additional Revenue

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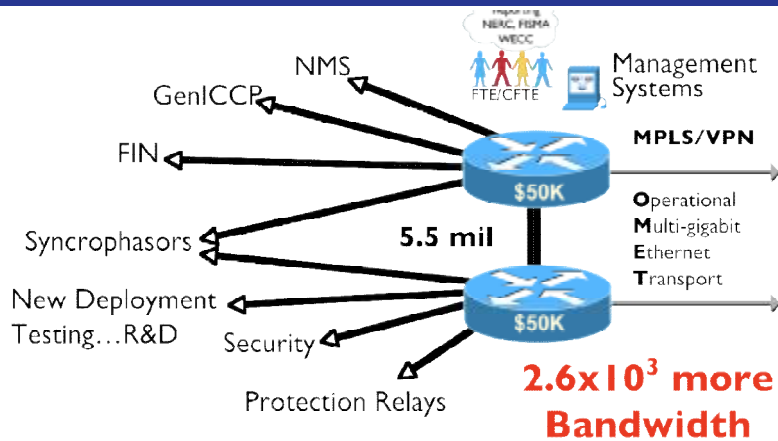
## Operations Telecommunications

- § Used for SCADA, etc
- § Needs to be used for smart grid, synchrophasors, etc
- § Current technology reliable but low bandwidth and many parts



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## Multi-Gigabit Ethernet Transport for Operations

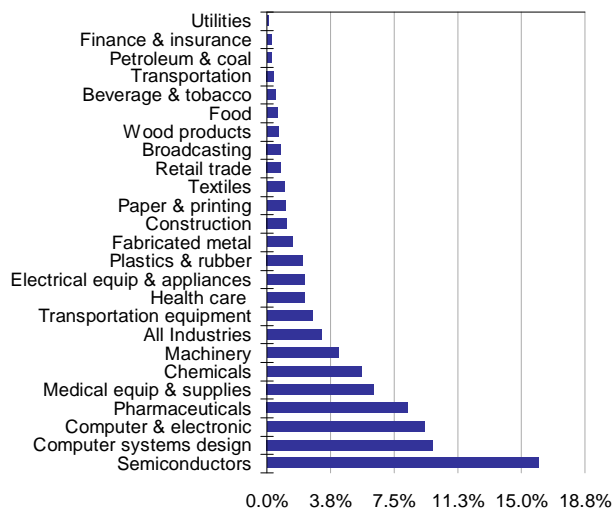


Value Delivered = \$Millions in First Cost;  
 multiples of that for operations savings

Plus critical bandwidth

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## R&D Spending as % Revenues



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## What's Wrong with Spending 0.01%?

- § Power sector “owns” about 40% of climate change issues
  - R&D needs: CO<sup>2</sup> sequestration, energy efficiency, effective renewables and storage integration, & smart grid
- § Power sector could “own” another 30% related to transportation (electric vehicles)
- § New and more complicated grid operations – Wind + Smart Grid

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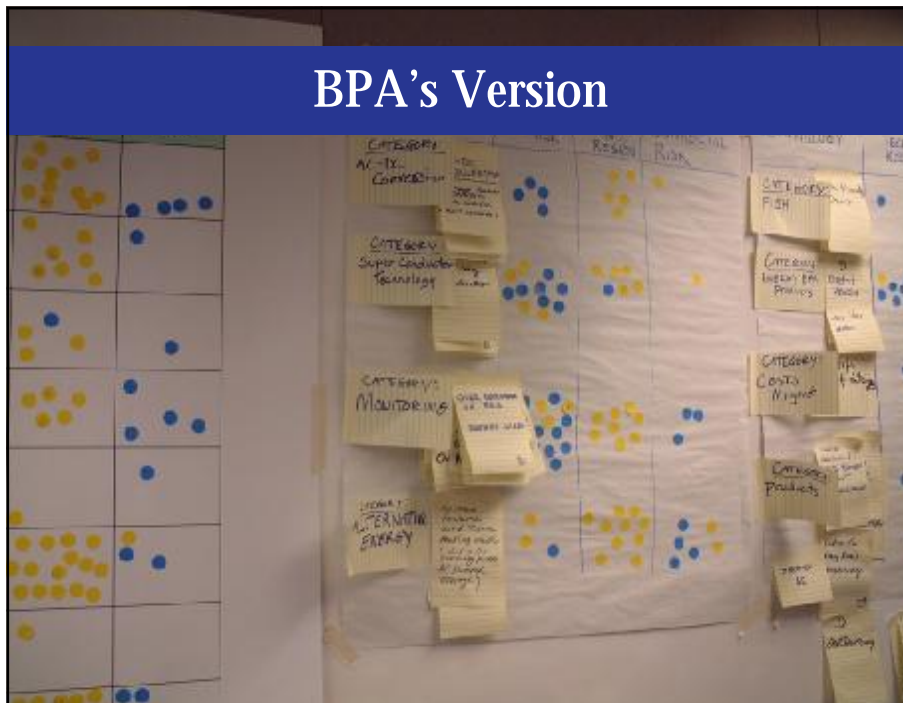


## Good R&D Practices

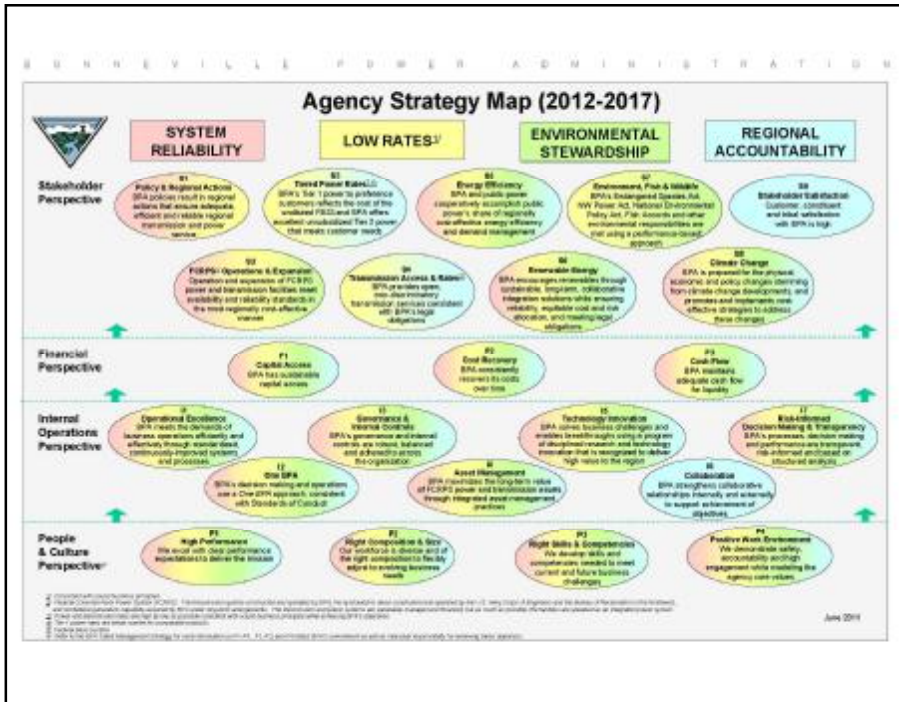
- § Publicly articulated research interests and agenda ([www.bpa.gov/ti](http://www.bpa.gov/ti))
- § Portfolio concept across key dimensions
- § Great project management including built-in kill decision points
- § In-company integration addressing business needs

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## BPA's Version







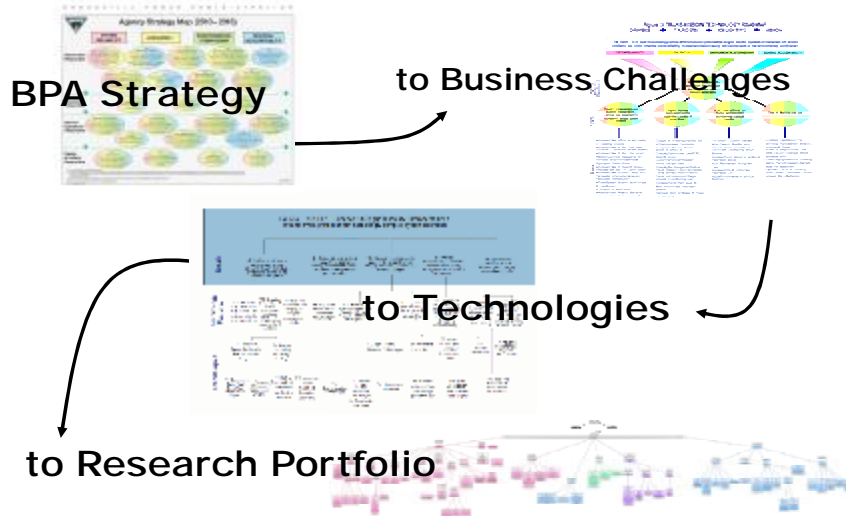
## Agency Strategy I5

### Technology Innovation

**Agency Strategy Map Technology Innovation-I5**

**BPA solves business challenges and enables breakthroughs using a program of disciplined research and technology innovation that is recognized to deliver high value to the region**

# Direct Linkages



## Technology Roadmaps Guide the Initiative



Explicit Linkages to Business Challenges

Transmission  
TECHNOLOGY ROAD MAP  
September 2006



1885 Generator  
At first glance one may think,  
"My how things have changed."  
But at second glance one may admit,  
"Things haven't changed much at all."

Physical Security  
Technology Road Map  
February 2007



The Enigma was a portable cipher machine used to encrypt and decrypt secret messages

Power services  
TECHNOLOGY ROAD MAP  
March 2008



Hungry Horse Dam

Research is to see what everybody else has seen, and to think what nobody else has thought.  
- Albert Szent-Gyorgyi

# Technology Innovation Council

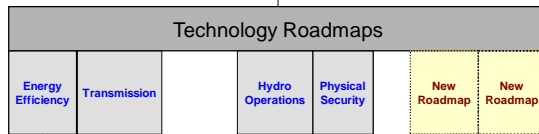
**Technology Confirmation/Innovation Council**  
 Chaired by Executive VP Strategy: Executives and Technologists

## Function

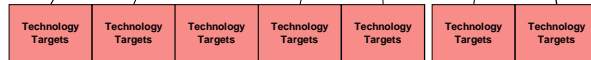
- Provide direction & principles,
- Select portfolio,
- Ensure decisions and results are applied

**Technology Innovation Office**  
 Chief Technology Innovation Officer: Terry Oliver

- Develop & manage Portfolio
- Develop Project Mgt Model
- Manage Projects
- Develop Policy Analysis



- Define which technologies are important to BPA,
- ID gaps between the current and future technologies,
- Help prioritize research choices.



- Each Roadmap will have its own set of targets

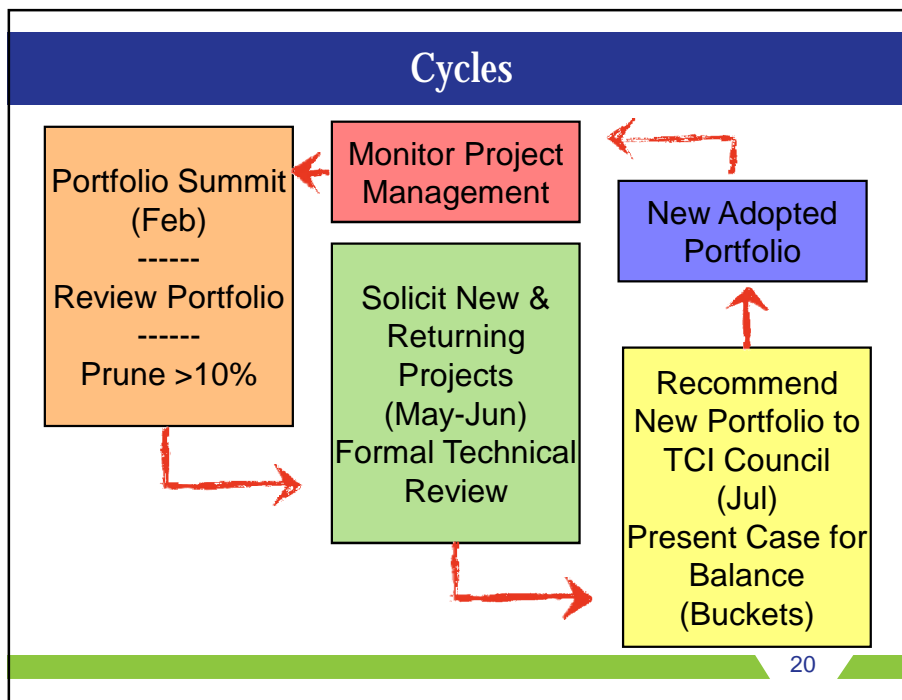
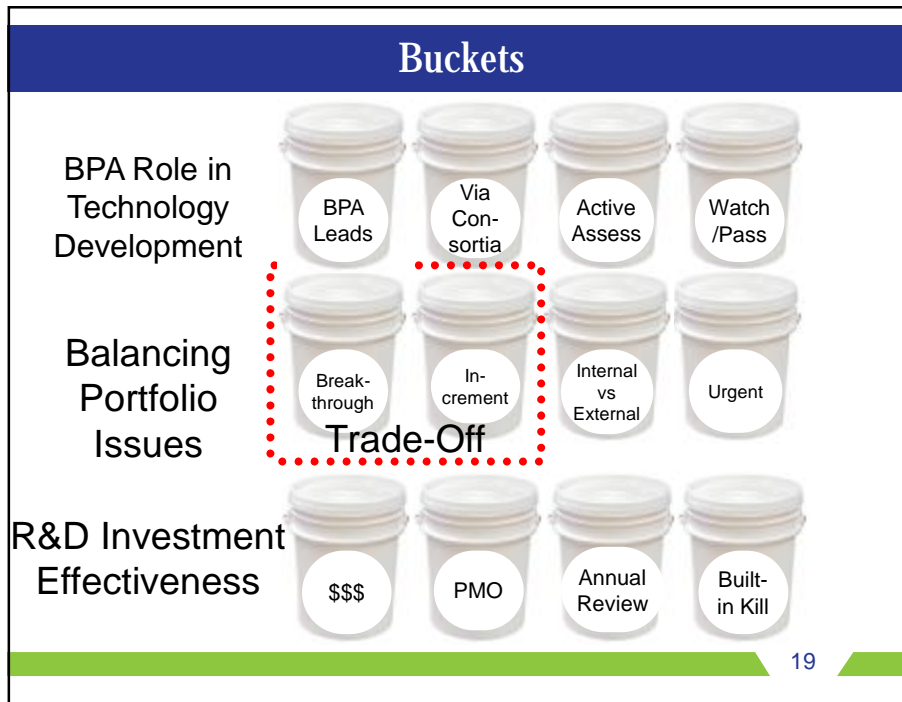
Technologies Identified in Roadmaps

# Technology Innovation Council

**Larry Bekkedahl, VP Tx Eng**  
**Kathy Black, Legal Counsel**  
**Steve Kerns, Hydro**  
**Larry Buttress, VP IT, CIO**  
**Joshua Binus, Energy Efficiency**  
**Ryan Fedie, Energy Efficiency**

**Mark Gendron, VP NW Req Marketing**  
**Randi Thomas, Manager System Ops**  
**Jeff Hildreth, Labs**  
**Mark Jones, Hydro**  
**Elliot Mainzer, EVP Strategy**  
**Terry Oliver, Chief TI Officer**  
**Don Watkins, Tx WECC NERC**

*Executives & Experts – Paneled as Peers*



## Questions

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**Contact Info:**

Terry Oliver  
Chief Technology Innovation Officer  
Bonneville Power Administration  
503.230.5853  
[tvoliver@bpa.gov](mailto:tvoliver@bpa.gov)